


# Annual Report | 2012



The World Justice Project

A large, detailed bronze statue of Lady Justice, the personification of the law, is shown from the waist up. She is wearing a blindfold and holding a scale of justice. The background is a clear blue sky with some light clouds. The statue is positioned on the left side of the page, with its right arm extended towards the center.

## 2012 at a glance

**January** The WJP opened a West Coast office at 1411 Fourth Avenue in downtown Seattle, Washington.

**February** The WJP partnered with the North Carolina Central University (NCCU) School of Law to host a rule of law conference.

**April** Juan Carlos Botero was appointed WJP Executive Director.

The WJP convened a panel of experts at the World Congress on Public Health in Ethiopia on the “Rule of Law as a Tool to Promote Global Health Equity.”

The WJP held a roundtable discussion in Washington, D.C. on the Rule of Law and Land Rights for the Poor.

**May** The WJP convened Tunisian leaders in civil society, government, and business to consider the findings of the WJP Rule of Law Index data in relation to rule of law challenges and opportunities facing the country. Participants produced recommendations on specific actions that could be undertaken to strengthen the rule of law in Tunisia, and these recommendations were presented by a task force of workshop representatives to government officials.

**June** The WJP and the Hague Institute for the Internationalisation of the Law collaborated on *Innovations in Rule of Law — A Compilation of Concise Essays*.

**August** The WJP held a roundtable discussion in Seattle on Women’s Rights, Language and Culture in Morocco.

**September** The WJP attended the High-level Meeting of the 67th Session of the UN General Assembly, which for the first time focused on the rule of law at the national and international levels.

**October** The WJP unveiled its updated website, featuring the new Justice Rising blog, new Rule of Law Index data visualization, and more. Additionally, the Roderick B. Mathews Opportunity Fund seed grant competition generated hundreds of applications for programs addressing rule of law shortcomings around the globe.

**November** The WJP released the Rule of Law Index 2012-2013 report covering 97 countries and jurisdictions.

# About the World Justice Project

## **THE WORLD JUSTICE PROJECT**

(WJP) is an independent, multi-disciplinary organization working to advance the rule of law for the development of communities of opportunity and equity worldwide.

Our work engages activists in countries across the globe and from all work disciplines to advance the rule of law. Through our three complementary and mutually reinforcing programs of Research and Scholarship, the WJP Rule of Law Index, and Engagement, the WJP seeks to stimulate government reforms, develop practical programs at the community level, and increase public awareness about the foundational importance of the rule of law.

## **Research and Scholarship**

The WJP supports rigorous research that contributes to the global research agenda on the rule of law. Our efforts are focused on creating and nurturing a multidisciplinary community of scholars who harness methods and techniques from a host of disciplines to produce impactful research on the most pressing rule of law issues.

## **WJP Rule of Law Index**

The WJP Rule of Law Index® is a quantitative assessment tool designed to provide a detailed picture of the extent to which countries adhere to the rule of law. It is the most comprehensive index of its kind, reflecting the actual conditions experienced by the population. To date, over 97,000 people have been interviewed in 97 countries.

## **Engagement**

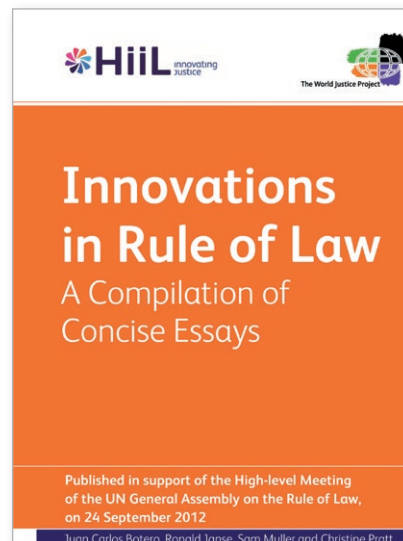
The WJP's Engagement initiatives convene partners from all work disciplines to build a global network, find common ground, and create practical solutions that advance the rule of law. Through the Roderick B. Mathews Opportunity Fund, the WJP provides seed grants to support these innovative efforts in communities around the world. The WJP's largest convening is the World Justice Forum, a bi-annual global gathering at which leaders and change agents from more than 100 countries come together to address critical rule of law issues. The WJP also undertakes single country sorties to help countries in periods of transition assess rule of law opportunities and challenges, convening a cross-sector taskforce to develop recommendations for the country's ongoing reform process.

## Research and Scholarship

**THE WORLD JUSTICE PROJECT'S RESEARCH** and scholarship equips academe, business, civil society and government with an understanding of how the rule of law functions, and explores how to reach across sectors to encourage reforms that will create prosperous communities.

Also in June, the WJP and the Hague Institute for the Internationalisation of the Law (HiIL) produced the report, *Innovations in Rule of Law — A Compilation of Concise Essays*, to highlight innovations and insights in the area of rule of law that have been achieved in the past 5-10 years by key experts and organizations.

Based on these papers, a publication, "Innovations in Rule of Law," was also prepared which includes summaries of the four sections and policy recommendations. The report contributed to the discussions at the UN General Assembly on September 24, which for the first time focused on the rule of law, and to subsequent discourse and actions by states, international organizations, governments and civil society.



## Rule of Law Index

### **THE WJP RULE OF LAW INDEX®**

is an innovative, quantitative assessment tool which offers a detailed picture of the extent to which countries adhere to the rule of law in practice. It is the most comprehensive index of its kind, providing original data regarding a variety of dimensions of the rule of law. It uses questionnaires of experts and surveys of the general population to measure accountability of government, fundamental rights, openness of government, and access to justice.

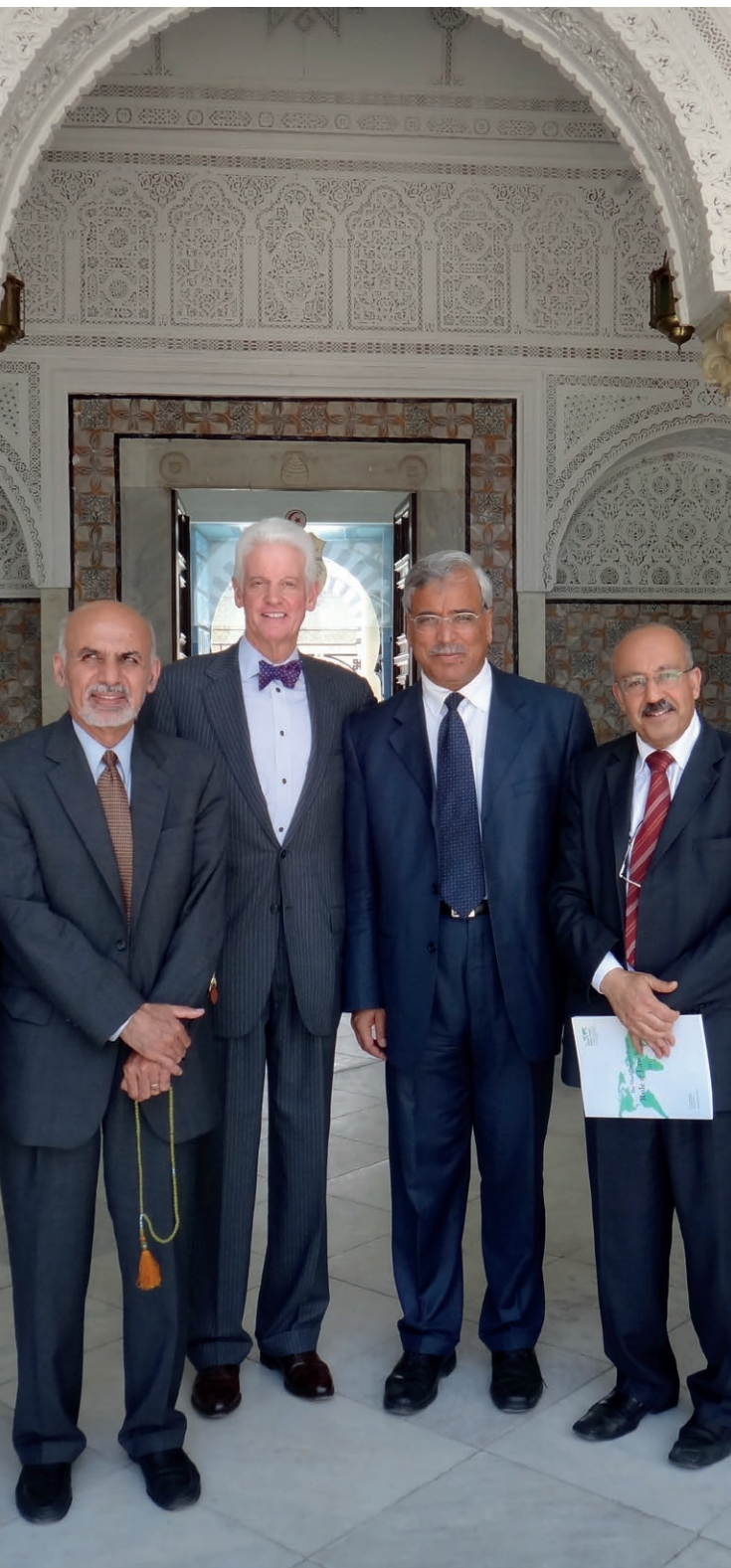
On November 28, the WJP released its Rule of Law Index 2012-2013 report, covering 97 countries and jurisdictions, at a special presentation in Washington, D.C.

The report's findings have been presented to external audiences across the globe and continue to be an authoritative reference on rule of law issues. It has been cited by heads of state, chief justices, high-level governmental officials, and leaders from civil society, businesses, and NGOs from around the world as supporting evidence of the need to advance rule of law reforms. In addition, the 2012-2013 WJP Rule of Law Index has been referenced by hundreds of media outlets around the world.



## World Leaders Cite the WJP Rule of Law Index

- ▶ On April 16, the Chief Justice of Pakistan Iftikhar Muhammad Chaudhry recognized the need for an objective mechanism to measure Pakistan's adherence to the rule of law, and declared that the WJP Rule of Law Index should be utilized.
- ▶ On April 17, while speaking at the White House Forum on the State of U.S. Civil Legal Assistance, U.S. Department of State Legal Adviser Harold Hongju Koh cited the Index scores as evidence of where improvements can be made.
- ▶ On May 10, the President of the Republic of Austria Heinz Fischer cited the Index at the opening of the Austrian Jurists Day as he declared that more work can be done to improve the state of the rule of law in the country.
- ▶ On June 27, Home Ministry Secretary-General of Malaysia Datuk Abdul Rahim Mohd Radzi cited Malaysia's performance on the Index and its ranking in order and security.
- ▶ On November 28, while speaking at the Rule of Law Index launch event, Cherie Blair, WJP Honorary Chair and Founder of the Cherie Blair Foundation for Women, declared that the Index is a vital tool for anyone who cares about justice and human rights across the world.



## Engagement

### THE WJP'S ENGAGEMENT

**INITIATIVES** strive to make rule of law advancement as fundamental to the thinking and work of other professionals as it is to lawyers and judges. The WJP convenes these leaders to examine the fundamental importance of the rule of law to everyday matters in the lives of people in their own communities and to incubate rule of law programs that address rule of law shortcomings.

### Country-level Workshop in Tunisia

Throughout the spring of 2012, the WJP worked closely with the World Federation of Engineering Organizations, the Arab Center for the Rule of Law and Integrity (ACRLI), and the Hague Institute for the Internationalisation of Law (HiIL) in the development of the “Strengthening the Rule of Law in Tunisia” workshop.

On May 28, the WJP convened Tunisian leaders in civil society, government and business to consider the findings of the WJP Rule of Law Index data as it relates to rule of law challenges and opportunities facing the country. The findings of this report provided the impartial data for workshop discussions and led to the identification of rule of law-related issues the Tunisian government and Constitution most need to address.

Participants produced recommendations on specific actions that could be undertaken to strengthen the rule of law in Tunisia, and these recommendations were presented by a task force of workshop representatives to government officials, including President Moncef Marzouki, Minister of Justice Nouredine Bhiri, Second Deputy Speaker of the Constituent National Assembly Arbi Abid and Judge Jaouida Guiga, President of the First Instance Court.

(Left to right) Dr. Ashraf Ghani, WJP Board Director; William H. Neukom, WJP Founder and CEO; Kamel Ayadi, Past President, World Federation of Engineering Organizations; and Arbi Abid, Vice President, Constituent National Assembly, Tunisia at the Tunisian Constituent National Assembly in May 2012

### Roundtable Discussion Series

On April 26, the WJP held an inaugural roundtable discussion focused on land rights and the rule of law. The conversation was led by Tim Hanstad, President and CEO of Landesa. Participants included representatives of government agencies, NGOs and think tanks from the Washington, D.C. area who discussed the importance of access to justice and regulatory enforcement for establishing and maintaining land and property titles.

On August 13, in Seattle, another roundtable discussion was held on the role language and culture play in determining women's rights in Morocco. Dr. Fatima Sadiqi, a professor at the University of Fes in Morocco, founder of the Moroccan Centre for Studies and Research on Women, the Isis Centre for Women and Development, and co-founder of the International Institute for Languages and Cultures, led the conversation. Dr. Sadiqi discussed reforms in Morocco to translate gender laws into native languages.

### Rule of Law and Public Health

On April 25, the WJP convened a panel at the World Congress on Public Health in Ethiopia, hosted by WJP strategic partner, the World Federation of Public Health Associations. Panelists discussed how the rule of law is vital for vulnerable populations to access basic services.

### Civics Education in the USA

The WJP partnered with the North Carolina Central University (NCCU) School of Law, which hosted a rule of law conference on February 10, 2012. Attended by university students representing various academic disciplines and schools from throughout the state, the conference focused on the importance of the rule of law and its impact on university students and society.

### Incubating Programs Around the World

The WJP believes that everyone—regardless of where they live, who they are, or what they do—can be a change agent who advances the rule of law in his or her own community. The WJP helps individuals and institutions identify areas where there is an opportunity for improvement using the WJP's Rule of Law Index, and helps them to create potential solutions that can strengthen the rule of law.

In 2012, the WJP provided an opportunity for individuals and institutions to test practical initiatives that can strengthen the rule of law through an open global competition. Twelve initiatives in ten countries were selected to receive seed grants from the WJP's Roderick B. Mathews Opportunity Fund, as well as connections to other change agents in the WJP network and communications support.

These initiatives, along with more than 50 others on five continents, can be viewed in WJP's online program library.

## Program Spotlight

The WJP's seed grant competition in late 2012 generated hundreds of applications for ideas to address rule of law shortcomings from the smallest countries to the largest. Grantees (announced in early 2013) included initiatives designed to:

- Help pollution victims in China through a pro-bono network;
- Provide access to healthcare by reducing corruption in public clinics in Cameroon;
- Strengthen housing rights for communities living in the slums of Brazil; and
- Document wrongful imprisonment and witness testimony in Mexico.

To learn more about our program incubation efforts, visit [www.worldjusticeproject.org](http://www.worldjusticeproject.org)



The Street Law Zambia Legal Education Program will create and implement Zambia's first complete legal education textbook and curriculum for youth to be piloted in Zambian schools. The curriculum will address issues specific to Zambia, including police brutality and gender-based violence.

# Financials

## Statement of Activities

Year Ended December 31, 2012

### Revenues

Grants and Contributions ..... 5,698,083

**Total Revenues ..... 5,698,083**

### Expenditures

#### Program Services

Rule of Law Index..... 1,390,777

Mainstreaming ..... 630,304

Research and Scholarship ..... 11,524

**Total Program Services ..... 2,032,605**

#### Supporting Services

Management and General..... 666,629

Fundraising ..... 229,603

**Total Supporting Services ..... 896,232**

**Total Expenditures ..... 2,928,837**

Change in Net Assets ..... 2,769,246

Net Assets at Beginning of Year..... 5,607,050

**Net Assets at End of Year ..... 8,376,296**

## Statement of Financial Position

Year Ended December 31, 2012

### Current Assets

Cash and Cash Equivalents..... 5,606,123

Accounts Receivable..... 357,573

Grants Receivable ..... 1,265,848

Prepaid Expenses..... 36,465

**Total Current Assets ..... 7,266,009**

Fixed Assets ..... 46,699

Other Assets..... 1,191,236

**Total Assets ..... 8,503,944**

### Liabilities

Current Liabilities..... 123,673

Long-term Liabilities..... 3,975

**Total Liabilities ..... 127,648**

### Net Assets

Unrestricted ..... 1,295,877

Temporarily Restricted ..... 7,080,419

**Total Net Assets ..... 8,376,296**

**Total Liabilities and Net Assets ..... 8,503,944**



(Left to right) William H. Neukom, WJP Founder and CEO; William C. Hubbard, WJP Board Chair; Joy Olson, Executive Director, WOLA; Adama Dieng, UN Secretary-General Special Adviser on the Prevention of Genocide; Karan Bhatia, Vice President and Sr. Counsel, International Law & Policy, General Electric Company at the 2012 WJP Rule of Law Index Launch



*Our work engages leaders in countries across the globe and from all work disciplines to advance the rule of law.*

# Donors

## Foundations

*Rule of Law Visionary*  
\$1,600,000 - \$4,750,000

Bill & Melinda Gates  
Foundation

*Rule of Law Champion*  
\$100,000-\$150,000

Ewing Marion Kauffman  
Foundation

GE Foundation

*Rule of Law Friend*  
Up to \$500

Pinnacle Gardens  
Foundation

## Corporations

*Rule of Law Patron*  
\$250,000

Microsoft Corporation

*Rule of Law Champion*  
\$100,000-\$150,000

Anonymous

Google Inc.

*Rule of Law Advocate*  
\$50,000

Wal-Mart Stores, Inc.

*Rule of Law Supporter*  
\$1,000 - \$5,000

PepsiCo

## Law Firms

*Rule of Law Supporter*  
\$1,000 - \$5,000

Holland & Knight LLP

Nelson Mullins Riley &  
Scarborough LLP

## Trade Associations

*Rule of Law Defender*  
\$10,000

American Bar Association  
Section of Environment,  
Energy, and Resources

## Institutions

*Rule of Law Friend*  
Up to \$500

Eastminister Presbyterian  
Church

Society of Cincinnati  
Mutual Funds

## Individuals

*Rule of Law Visionary*  
\$1,600,000 - \$4,750,000

William H. Neukom

*Rule of Law Supporter*  
\$1,000 - \$5,000

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 Kelly Roberts, Program Associate  
 Maria Rosales, Finance Manager  
 Joshua Steele, Program Manager  
 Nancy Ward, Chief Engagement Officer

\* Deceased December 2012



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