



World Justice
Project

Annual Report 2013



World Justice Forum IV participants gather for a welcome reception hosted at City Hall in the heart of Den Haag, Netherlands on July 9, 2013.

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Introduction

The World Justice Project® (WJP) is an independent, multidisciplinary organization working to advance the rule of law around the world.



Effective rule of law reduces corruption, combats poverty and disease, and protects people from injustices large and small. It is the foundation for communities of peace, opportunity, and equity, and underpins development, accountable government, and respect for fundamental rights.

Traditionally, the rule of law has been viewed as the domain of lawyers and judges. But everyday issues of safety, rights, justice, and governance affect us all—everyone is a stakeholder in the rule of law.

The World Justice Project (WJP) engages citizens and leaders from across the globe and from multiple sectors and professions to advance the rule of law. Through our complimentary programs of Research and Scholarship, the WJP Rule of Law Index®, and Engagement, WJP seeks to increase public awareness about the foundational importance of the rule of law, stimulate policy reforms, and develop practical programs at the community level.

Research and Scholarship

The WJP's Research & Scholarship program conducts and supports research about the meaning and measurement of the rule of law, and how it matters for economic, social, and political development. The **Rule of Law Research Consortium** (RLRC), composed of leading scholars from a variety of fields, is harnessing diverse methods and approaches to produce research on the rule of law and its effects on society.

Rule of Law Index

The **WJP Rule of Law Index**® provides original, impartial data on how the rule of law is experienced in everyday life in 99 countries around the globe. It is the most comprehensive index of its kind. To date, more than 100,000 citizens and experts have been interviewed in 99 countries. Index findings have been referenced by heads of state, chief justices, business leaders, public officials, and the press, including more than 500 media outlets in nearly 80 countries.

Engagement

Our engagement program convenes a growing network focused on exploring and creating practical solutions for advancing the rule of law. At the biennial **World Justice Forum**, leaders from more than 100 countries come together to address critical rule of law issues. The WJP also organizes regional conferences and single-country sorties to help assess rule of law opportunities in a local context. The **World Justice Challenge** provides seed grants to support community-led solutions to discrimination, corruption, violence, and more. Since its founding, WJP has provided network connections and over \$1,000,000 in seed funding to 80+ pilot programs on five continents.



Alejandro Ponce, WJP Chief Research Officer & Rule of Law Research Consortium (RLRC) Co-Chair

The WJP's Research & Scholarship program conducts and supports rigorous research on the interdependencies among institutional components of the rule of law and the mechanisms by which the rule of law affects economic, social, and political life.

Engaging with rule of law issues invariably means grappling with big ideas from multiple perspectives. Because scholars from around the world approach rule of law from different vantage points and academic disciplines, rule of law scholarship lacks the opportunities for collaboration and dialogue seen in more traditionally unified fields.

Against this backdrop, the World Justice Project worked throughout 2013 on the development of the **Rule of Law Research Consortium (RLRC)**, a global and interdisciplinary scholarly group intended to ignite and facilitate rule of law research. The RLRC was formally announced in early 2014.

The Rule of Law Research Consortium convenes a community of leading researchers in a variety of fields—including law, economics, political science,

sociology, international relations, and anthropology. The Consortium is harnessing diverse approaches and methods to produce research on the rule of law and recommendations on how to strengthen it. It is intended to become a repository of the best research on governance and the rule of law for scholars and policymakers worldwide.

The Consortium will contribute to setting the agenda for rule of law research through annual conferences and topical seminars that will address the pressing open questions for the field. Joint conferences with partner organizations will also offer scholars a chance to meet with policymakers and practitioners to discuss key rule of law issues and how to solve them.

The WJP Rule of Law Index[®] measures how the rule of law is experienced in everyday life in nearly 100 countries around the globe.

The report's findings have been presented to audiences across the globe and continue to be an authoritative reference on rule of law issues. It has been cited by heads of state, chief justices, high-level governmental officials, and leaders from civil society, businesses, and NGOs from around the world as supporting evidence of the need to advance rule of law reforms.

In 2013, the WJP Rule of Law Index was referenced by hundreds of media outlets around the world. Below are a few prominent examples:

Forbes[®]

December, 2013

“According to the latest report from the World Justice Project, in which 97 countries participated, data from Venezuela is alarming. In areas such as order and security, government openness and transparency, stability and reliability of the judicial system (civil and criminal), fundamental rights of society, and regulation and access to justice, the country is among the lowest; in some cases it occupies last place.”

EL UNIVERSAL.mx

December, 2013

“According to the World Justice Project, Mexico ranks number 91 out of 97 countries, on account of injustice and insecurity prevailing around the country, sharing this shame with Botswana, Senegal and Uganda.”

South China Morning Post 南華早報

October, 2013

“In the World Justice Project, the four countries with the highest degree of constitutional rule - limited state power - are all social democratic Nordic countries. Nordic countries are the least corrupt, and their citizens are the happiest, according to a UN report. Constitutional rule is the path to building a nation of happy citizens.”

The New York Times

March, 2013

“According to the World Justice Project, a nonprofit group promoting the rule of law that got its start through the American Bar Association, the United States ranks 66th out of 98 countries in access to and affordability of civil legal services.”

The Sydney Morning Herald

March, 2013

“Venezuela's justice system is beset by corruption and political interference, making it the least accountable in a ranking of 97 nations published Nov. 28 by the World Justice Project, a Washington-based group supported by jurists and businesses that seek to strengthen the rule of law.”

Engagement

The rule of law is essential to everyone. Our engagement initiatives convene citizens and leaders from multiple sectors and disciplines to build a global network and create practical solutions that advance the rule of law.

Opportunity Fund

On April 23, 2013, the World Justice Project announced twelve recipients of the Roderick B. Mathews Opportunity Fund grant competition, now referred to as the World Justice Challenge. The competition is designed to identify and incubate practical programs that strengthen the rule of law, and provide seed-grants to individuals, organizations, or networks with the best actionable ideas.

In 2013, for the first time, the competition was expanded globally and conducted online. Applicants from 67 countries proposed solutions to address critical rule of law issues, and used data from the WJP's Rule of Law Index to identify areas where the rule of law was weak and could be improved.

2013 Grantees

- [Keep Calm and Hack Bribes](#)
Bribe-Hackers | *India*
- [Street Law Zambia Legal Education Program](#)
Street Law Zambia | *Zambia*
- [Construction of Society through Hip Hop](#)
Young in Prison | *Colombia*
- [Yangon Trial Monitoring Project](#)
Justice Base | *Myanmar*
- [The First 48 Hours: Evaluating Early Decisions in Criminal Cases in Mexico](#)
Lawyers with Cameras | *Mexico*
- [Project Model Kivalina](#)
The Centre of the Earth | *United States*

- [Housing Rights of the Urban Poor in Fortaleza Urucum](#) | *Brazil*
- [China Migrant Justice Project](#)
Justice Ventures International | *China*
- [Cameroon Healthcare Access Programme](#)
The Global Citizen's Initiative | *Cameroon*
- [Invisible Unfairness: Justice Administration for Children with Specific Learning](#)
Special Attention Project | *Ghana*
- [Establishing an Effective Detention Monitoring Structure in the Deep South of Thailand](#)
Cross Cultural Foundation | *Thailand*
- [Bringing Community Lawyering Resources to NGOs and Pollution Victims](#)
Pacific Environment | *China*



The Modelling Kivalina project team is working with Kivalina community members to create physical models representing the myriad, complex issues operating within the community. Kivalina is an indigenous whaling community situated off of the northwest coast of Alaska whose future is under threat from rising sea levels.

Engagement

World Justice Forum IV

On 8-11 July 2013, in The Hague, Netherlands, the WJP held its fourth World Justice Forum. Over 550 leaders and innovators from more than 100 countries came together to create practical ground-level programs to address rule of law issues and promote justice.



Below: Keynote Conversation: Women Leadership in Rule of Law
Ruth Bader Ginsburg, Associate Justice, Supreme Court of the United States (USA)



Above: Keynote speaker Dr. Sakena Yacoobi in the World Justice Forum IV media room being interviewed after participating in the opening plenary session, "Multidisciplinary Perspectives on the Importance of the Rule of Law."

Below: Participants learn about examples of rule of law work around the world at the inaugural forum poster session.



Engagement



The World Justice Project

The Worl



Above: Opening Keynote Panel on Multidisciplinary Perspectives on Importance of the Rule of Law to Various Sectors (pictured from left): Peter Rees QC, Legal Director, Royal Dutch Shell plc (The Netherlands); Thabo Makgoba, Archbishop of Cape Town (South Africa); Maria Livanos Cattai, Former Secretary-General, International Chamber of Commerce (Switzerland); Anthony Kennedy, Associate Justice, Supreme Court of the United States (USA); Sakena Yacoobi, Founder & Executive Director, Afghan Institute of Learning (Afghanistan)



Above: A World Justice Forum program incubation working session

Left: Panel on Artists and the Rule of Law (pictured from left) Reza Deghati, Founder, Ainaworld, Journalist & Photographer (Iran); Manny Ansar, Executive Director, Festival au Désert (Mali)



Above: A World Justice Forum program incubation working session

Right: World Justice Forum IV Rule of Law Award Ceremony (pictured from left) Representing BRAC: Dr. Faustina Pereira, Director, Human Rights & Legal Aid Services, BRAC (Bangladesh); Dr. Shirin Ebad, Founder and President, Defenders of Human Rights Center (Iran)

Engagement



Malawi Country Sortie

On March 12-14, 2013, the World Justice Project, in partnership with the Malawian organization Citizens for Justice (CFJ), brought together a variety of stakeholders from across the country to discuss the findings of the WJP Rule of Law Index and address rule of law shortcomings in Malawi.

These leaders considered Malawi's strengths and weaknesses in its adherence to the rule of law, and discussed ways to improve critical areas, including separation of powers, corruption, fundamental rights, access to information and civil and criminal justice. The group then crafted recommendations for action by government, civil society and the private sector.

In addition to expert participants, WJP and CFJ were honored with the attendance of Her Excellency Dr. Joyce Banda, President of the Republic of Malawi, and WJP Board Directors Professor Dr. Emil Constantinescu and Mr. Mondli Makhanya.

Recommendations from Workshop on Strengthening the Rule of Law in Malawi

SEPARATION OF POWERS

The separation of powers among the three independent branches of government is essential for the rule of law. Accordingly:

- Parliament should have its own calendar;
- Parliament should have greater resources for substantive and technical assistance; and
- The merit selection process for judicial appointments should be elaborated by an act of Parliament.

FUNDAMENTAL RIGHTS

Robust and respected human rights are essential to a rule of law culture. Accordingly, there should be:

- Stronger mechanisms to prevent persecution and arbitrary arrests and detentions;
- Minimum standards for facilities, services and conditions for prisoners and detainees, including modernizing the Prisons Act; and
- Improved enforcement of child labor laws.

Engagement



CORRUPTION

Government accountability would be enhanced in Malawi by the following:

- Strengthening the mandate and capacity of the Anticorruption Bureau (ACB);
- Strengthening systems and procedures in public institutions that provide goods and services to reduce corruption opportunities;
- Better publicity of the Anticorruption Bureau's work through outreach programs;
- Enactment of legislation on declaration of assets and political party financing; and
- Establishment of appropriate systems for prosecution of corruption cases.

ACCESS TO INFORMATION

Open government is crucial to participation and accountability. Accordingly:

- Laws should be publicized;
- Information regarding government activity should be accessible to its citizens;
- The Access to Information bill should be expedited;
- Members' of Parliament interaction with their constituents should be improved; and
- Civic education should be improved.

CIVIL & CRIMINAL JUSTICE

A rule of law society requires a fair and well-functioning civil and criminal justice system. Our recommendations are:

- Protect the rights of victims and criminals;
- Implement the Legal Aid Act;
- Strengthen and enforce codes of conduct for police, jail and prison officials, prosecutors and criminal courts;
- Programs to transform the culture of police and prison officials in order to improve performance;
- Operationalize the Independent Police Complaints Commission (ICC); and
- The civil and criminal justice systems should have an improved budgetary allocation.

Financials

Statement of Activities

Revenues

Grants and Contributions.....	1,517,817
Total Revenues.....	1,584,018

Expenditures

Program Services

Research and Scholarship.....	22,997
Rule of Law Index.....	2,052,766
Engagement.....	2,874,117
Total Program Services.....	4,949,880

Supporting Services

Management and General.....	682,035
Fundraising.....	101,066
Total Supporting Services.....	783,101

Total Expenditures.....5,732,981

Change in Net Assets.....	4,148,963
Net Assets at Beginning of Year.....	8,376,296
Net Assets at End of Year.....	4,227,333

Statement of Financial Position

Current Assets

Cash and Cash Equivalents.....	3,342,566
Accounts Receivable.....	36,625
Grants Receivable.....	819,731
Prepaid Expenses.....	23,033
Total Current Assets.....	4,221,955

Fixed Assets.....	45,163
Other Assets.....	447,191
Total Assets.....	4,714,309

Liabilities

Current Liabilities.....	486,976
Long-term Liabilities.....	0
Total Liabilities.....	486,976

Net Assets

Unrestricted.....	53,305
Temporarily Restricted.....	4,174,028
Total Net Assets.....	4,227,333

Total Liabilities and Net Assets.....4,714,309

Donors

Foundations

\$1,200,000

Bill & Melinda Gates Foundation

\$250,000

The William and Flora Hewlett Foundation

\$100,000

Ewing Marion Kauffman Foundation

\$1,000

Salesforce.com Foundation

Corporations

\$100,000 - \$249,999

Anonymous

\$25,000

Hewlett-Packard Company
Wal-Mart Stores, Inc.

\$1,000-\$10,000

LexisNexis

Governments

\$1,000,000 - \$1,500,000

U.S. Dept. of State

\$25,000

Municipality of The Hague

Professional Firms & Trade Associations

\$15,000

ABA Section of Environment,
Energy, and Resources

Individuals

\$1,500,000

William H. Neukom

\$5,000 - \$29,999

Toby Bright

Brad Evans

Sandy McDade

\$1,000 - \$1,999

Juan Carlos Botero

Jamie S. Gorelick

William C. Hubbard

R. William Ide

Justin Nelson

Up to \$999

Randy J. Aliment

Kirk Baert

David Billings

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Jack Grooms

Margaret Halpin

Joshua Harkins-Finn

Avery Horne

Margaret Levi

M. Margaret McKeown

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Jitesh Parikh

Daniel Rockmore

Judy M. Schulze

Nancy Ward

Institutions

\$2,500

Thailand Institute of Justice

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