# Table of Contents

Welcome ......................................................................................................................... 1  
About the WJP .............................................................................................................. 5  
Agenda .......................................................................................................................... 6  
Project Design Session Participant Guidelines .......................................................... 24  
Host Committee ............................................................................................................ 31  
WJP Board Members .................................................................................................... 32  
WJP Honorary Co-Chairs .............................................................................................. 33  
WJP Co-Sponsoring Organizations .............................................................................. 35  
Forum Financial Supporters ....................................................................................... 37  
WJP Staff ........................................................................................................................ 38  
Maps of Conference Center ......................................................................................... 40  
Fold-out Schedule
The World Justice Project is pleased to recognize His Majesty King Juan Carlos I as Honorary President of the World Justice Forum III.
CREDENCIAL

Nº 152/2011

S.M. el Rey, accediendo a la petición que tan amablemente Le ha sido formulada, ha tenido a bien aceptar la

PRESIDENCIA DE HONOR

del "WORLD JUSTICE FORUM", que se celebrará en Barcelona del 20 al 23 de junio próximo.

Lo que me complace participarle para su conocimiento y efectos.

PALACIO DE LA ZARZUELA, 29 de abril de 2011

EL JEFE DE LA CASA DE S.M. EL REY,

[Signature]

SEÑOR PRESIDENTE DEL WORLD JUSTICE PROJECT

WASHINGTON, D.C. (Estados Unidos)
WELCOME!

The rule of law is the foundation for communities of opportunity and equity. Multidisciplinary collaboration is the most effective way to advance the rule of law. These are the premises on which the World Justice Project (WJP) is based and it is here, at the World Justice Forum III in Barcelona, that these premises will be tested and realized.

In too many parts of the world women, youth, minorities, and the poor are not treated equally; the environment is disrespected; and governments and businesses are not held accountable for their actions.

Over the next few days, you will work with colleagues from some 100 countries and a wide variety of professional disciplines to design projects that will provide solutions to these and other ills confronting the world today.

In the coming months, after the Forum concludes, it will be up to you to implement these projects and to build a foundation for the rule of law which will allow justice, safety, health, education, and prosperity to flourish in communities around the world.

I look forward to working with you in this noble endeavor.

Sincerely,

William H. Neukom
Founder, President, and CEO
The World Justice Project
About the World Justice Project

The World Justice Project (WJP) is an independent, non-profit organization working to advance the rule of law for the development of communities of opportunity and equity worldwide.

The WJP’s multinational, multidisciplinary efforts are dedicated to stimulating government reforms that enhance the rule of law, developing practical programs in support of the rule of law at the community level, and increasing public awareness about the concept and practice of the rule of law.

The rule of law is essential to the work of all parts of society. It is the key to the promotion of political stability, economic opportunity, social progress and fundamental fairness and equity. Without the rule of law, women and children suffer atrocities, corrupt governments divert public resources needed for public works, and economic growth is stifled.

The World Justice Project works to advance the rule of law around through complementary and mutually reinforcing program areas: Mainstreaming, Rule of Law Index, and Scholarship.

Mainstreaming: Through action-oriented outreach meetings across the globe, the World Justice Forum, and the Opportunity Fund, the WJP helps integrate the rule of law into a broad array of disciplines.

WJP Rule of Law Index™: The Index is a robust, evolving methodology to measure the rule of law and is designed to provide governments, inter-governmental organizations, businesses, academics, and civil society with original data and practical information. It serves as a tool to plan targeted, effective legal reforms.

Scholarship: The WJP supports and generates original research that examines the contributions of the rule of law to various aspects of economic, political, and social development.
# Agenda

**monday 20th**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>All day</td>
<td>Participant Arrival</td>
</tr>
<tr>
<td>1600</td>
<td>Registration</td>
</tr>
<tr>
<td>1700</td>
<td>Forum Opening Reception</td>
</tr>
</tbody>
</table>

**Welcome and Introduction**

**WILLIAM H. NEUKOM**  
*Founder, President, and CEO, The World Justice Project, USA*

**RAMON MULLERAT**  
*Chair, World Justice Forum III Host Committee; Former President, Council of Bars and Law Societies of the European Union (CCBE), Spain*

**Opening Remarks**

**ALAN D. SOLOMONT**  
*United States Ambassador to Spain, USA*

**Keynote Address**

**CHERIE BOOTH QC**  
*Co-Founder, Africa Justice Foundation; Founder, Cherie Blair Foundation for Women, UK*
tuesday 21st

0800
Registration and Coffee Service

0900
Welcome Remarks

WILLIAM H. NEUKOM
Founder, President, and CEO, The World Justice Project, USA

Mr. Neukom provides orientation to the World Justice Forum and overview of the World Justice Project.

0930
Panel: WHY DOES THE RULE OF LAW MATTER
– A MULTIDISCIPLINARY PERSPECTIVE

Prominent international leaders from various professional disciplines provide perspectives on why the rule of law matters.

MODERATOR

MARY ROBINSON
Former President of Ireland; President, Mary Robinson Foundation - Climate Justice; WJP Honorary Co-Chair, Ireland

DISCUSSANTS

KAMEL AYADI
Honorary President, World Federation of Engineering Organizations, Tunisia

MICHAEL HOLSTON
Executive Vice President and General Counsel, Hewlett-Packard, USA

MONDLI MAKHANYA
Group Editor-in-Chief, Avusa Media Ltd; WJP Board of Directors, South Africa

IVAN SIMONOVIĆ
Assistant Secretary-General, Office of the United Nations High Commissioner for Human Rights, Croatia

MORGAN TSVANGIRAI
Prime Minister, Zimbabwe

1100
Coffee Service
**tuesday 21st**

**Orientation Session for Participants by Professional Discipline**

Participants gather with colleagues from their professional disciplines to discuss how their disciplines are stakeholders in advancing the rule of law.

<table>
<thead>
<tr>
<th>Field</th>
<th>MODERATOR</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architecture &amp; Engineering</td>
<td>MARTIN MANUHWA</td>
<td>Vice President World Council of Civil Engineers, Zimbabwe</td>
</tr>
<tr>
<td>Arts &amp; Culture</td>
<td>HISHAM ELKOUTSAF</td>
<td>Executive Director &amp; General Counsel, LAFC Foundation, USA</td>
</tr>
<tr>
<td>Business &amp; Finance</td>
<td>JOSEP-MARIA CERVERA</td>
<td>International Director, Barcelona Chamber of Commerce, Spain</td>
</tr>
<tr>
<td>Education</td>
<td>MARIS O’ROURKE</td>
<td>Former Director for Education, The World Bank, New Zealand</td>
</tr>
<tr>
<td>Environment</td>
<td>FITRIAN ARDIANSYAH</td>
<td>Advisor, Climate Change &amp; Energy, World Wildlife Fund, Indonesia</td>
</tr>
<tr>
<td>Faith</td>
<td>DAWA JAIN</td>
<td>Secretary General, World Council of Religious Leaders, USA</td>
</tr>
<tr>
<td>Government &amp; Politics</td>
<td>PAUL HOFFMAN</td>
<td>Director, Institute for Accountability in South Africa, South Africa</td>
</tr>
<tr>
<td>Human Rights</td>
<td>MICHAEL GRECO</td>
<td>Partner, K&amp;L Gates; Co-Chair, American Bar Association Center for Human Rights, USA</td>
</tr>
<tr>
<td>Labor</td>
<td>JON HIATT</td>
<td>Chief of Staff and Executive Assistant to the President, The American Federation of Labor &amp; Congress of Industrial Organizations (AFL-CIO), USA</td>
</tr>
<tr>
<td>Law &amp; Judiciary</td>
<td>STEPHEN SALTZBURG</td>
<td>Wallace &amp; Beverley Woodbury University Professor of Law &amp; Co-Director of the Litigation and Dispute Resolution Program, George Washington University Law School, USA</td>
</tr>
<tr>
<td>Media</td>
<td>RUTH EGLASH</td>
<td>Social Affairs Reporter, The Jerusalem Post, Israel</td>
</tr>
<tr>
<td>Medicine and Public Health</td>
<td>GERALD GRAY</td>
<td>Director, Center for Survivors of Torture, Asian Americans for Community Involvement, USA</td>
</tr>
<tr>
<td>Military and Public Safety</td>
<td>NEIL JAMES</td>
<td>Executive Director, Australian Defence Association, Australia</td>
</tr>
<tr>
<td>Science and Technology</td>
<td>JAUAD EL KHARRAZ</td>
<td>Secretary General, Arab World Association of Young Scientists, France</td>
</tr>
</tbody>
</table>
Project Design Process Session

Selected WJP multidisciplinary project implementers present their programs, including how such projects have worked to strengthen the rule of law, to inform the design of future programs and to identify replicable approaches.

This session will be designed as a discussion with emphasis on questions and answers. This will provide participants with the opportunity to quiz previous successful project leaders concerning lessons learned and best practices.

FEATURING

TIM ISAACS
Education Coordinator for the Rule of Law Project, Virginia Bar Association, USA
Project: Teaching Kids about the Rule of Law in the USA

G. MICHAEL PACE, JR.
Law Coordinator for the Rule of Law Project, Virginia Bar Association;
Managing Partner, Gentry Locke Rakes & Moore LLP, USA
Project: Teaching Kids about the Rule of Law in the USA

CHRISTINE MURRAY
President, Zanmi Lasante, France
Project: Land Rights for Peasant Farmers in the Central Plateau of Haiti

WALID SALEH
Regional Coordinator, United Nations University, UAE
Project: HIMA Approach to Environmental Justice in the Middle East and North Africa

HEMANTHA WITHANAGE
Founder and Executive Director, The Centre for Environmental Justice, Sri Lanka
Project: Environmental Law Education
Tuesday 21st

1330

Luncheon
Keynote Address

DAVID B. WILKINS
Vice Dean, Global Initiatives on the Legal Profession; Lester Kissel Professor of Law, Harvard University Law School, USA

1430

TOPICAL PANEL SESSIONS

Track One: THE RULE OF LAW AND UNDERGROUND ECONOMIES

This panel offers a key opportunity to address rule of law challenges in the particular context of underground economies. The discussion will center on the importance of building coherent, inclusive legal regimes in functional market economies that promote compliance with the formal rules for optimum economic outcomes.

The emphasis of the panel is on underground economies, a growing world phenomenon that refers to both legal activities, such as often found in service industries where taxes are not withheld and paid, and illegal activities, such as organized crime, drug trafficking, money laundering and extortion.

The principal rule of law issues discussed by panelists will include:

> What are the roles of good governance and the rule of law in reducing the size of underground economies?

> What are the challenges in enforcing the rule of law in growing underground economies, especially those affecting labor rights of vulnerable groups?

MODERATOR

ANDREAS BUEHN
Professor of Public Sector Economics, Utrecht University, Netherlands

DISCUSSANTS

RAMIRO MONNER SANS
Attorney General of Buenos Aires City, Argentina

ANOOP SINGH
Director of the Asia and Pacific Department, International Monetary Fund, USA

For the most up to date information please visit: www.wjp-forum.org/2011
Track Two: RECONCILING THE RULE OF LAW WITH TRADITIONAL SYSTEMS OF JUSTICE

Panelists will debate whether traditional justice systems are the most effective means of preserving the rule of law in certain communities since they are home-grown, culturally appropriate, and embraced by the communities they serve. The panel will also compare the characteristics of these systems in all regions of the world, their linkages with formal justice systems, and their human rights implications. Panelists will identify opportunities and challenges, both for the preservation of traditional systems, and their co-existence with the formal ones.

The principal rule of law issues discussed by panelists will include:

> What can be done to ensure that traditional justice systems comply with and preserve the fundamental requirements of the rule of law?

> Are formal and traditional systems of justice mutually exclusive, or can both systems be reconciled to embrace legal pluralism and improve the administration of justice, especially for vulnerable groups?

MODERATOR

JAMES SPIGELMAN
Chief Justice of New South Wales, Australia

DISCUSSANTS

FATOU BENSOUDA
Former Minister of Justice, Gambia; Deputy Prosecutor, International Criminal Court, Netherlands

SAMI HOUERBI
Director for the Mediterranean, Middle East and Africa Dispute Resolution Services, International Chamber of Commerce, Tunisia

BRIGITTE MABANDLA
Former Minister of Justice and Constitutional Development, South Africa
Track Three: THE RULE OF LAW, THE ENVIRONMENT, AND PUBLIC HEALTH

Transcending various sectors, the rule of law plays a pivotal role, both nationally and internationally, in promoting a green economy, environmental protection, and public health.

The principal rule of law issues discussed by panelists will include:

- What is the role of the rule of law in preserving natural resources to safeguard the quality of lives and sustainability of economic growth?
- What are the challenges in enforcing energy efficiency and renewable resources legislation?
- What effect does the rule of law and environmental protection have on public health?

MODERATOR

SIMON TAY
Chairman, Singapore Institute of International Affairs, Singapore

DISCUSSANTS

EMIL CONSTANTINESCU
Former President of Romania; WJP Board of Directors, Romania

SCOTT FULTON
General Counsel, United States Environmental Protection Agency, USA

KUNTORO MANGKUSUBROTO
Head, President’s Delivery Unit for Development, Monitoring & Oversight, Indonesia

HARRIS PASTIDES
President, University of South Carolina, USA

MARINA SILVA
Former Minister of Environment; Member, Green Party, Brazil
Track Four: HUMAN TRAFFICKING AND THE RULE OF LAW

Trafficking in persons is one of the most prevalent crimes involving severe human rights violations. The faces of human trafficking are many, since it is the third most profitable criminal activity in the world after illegal drugs and arms trafficking. The impacts of this modern-day slavery are devastating, extending beyond individual victims and undermining the safety, security, and law of all nations it plagues. In particular, the unjust exploitation of women and children through trafficking is a direct consequence of the absence of the rule of law.

Promoting cooperation across borders and disciplines, panelists will: discuss existing national, regional, and international laws to combat human trafficking; encourage states to promote effective protection for victims and prosecution of perpetrators (criminalization of trafficking); and showcase efforts from around the world which help to prevent this phenomenon from continuing.

MODERATOR

JOY EZEILO
UN Special Rapporteur on Trafficking in Persons, especially in Women and Children; Founder, WomenAid Collective (WACOL), Nigeria

DISCUSSANTS

SHARON COHN WU
Senior Vice President, International Justice Mission, USA

DAWN CONWAY
Senior Vice President, Corporate Responsibility, LexisNexis International, USA

P.M. NAIR
Additional Director General, Central Reserve Police Force, India
Tuesday 21st

1600

**Project Design Sessions**

Coffee and tea will be served in Session rooms.

Project Design Sessions will be cross-disciplinary and will largely correspond to plenary and topical panels. The main goal of Project Design Sessions is to incubate new, innovative, and multidisciplinary projects which advance the rule of law. Participants are expected to implement these projects following the Forum.

- **Economic Development, Business Growth & the Rule of Law**
  - **Moderator:** ANNE KELLEY
    - Associate General Counsel, Legal and Corporate Affairs, Microsoft Corporation, USA
  - **Educating Youth about the Rule of Law**
    - **Moderator:** HISHAM JABI
      - Senior Associate, Management Systems International (MSI), Jordan
  - **Freedom of the Press, Access to Information & the Rule of Law**
    - **Moderator:** SANDRA ELENA
      - Director of Justice and Transparency, Center for the Implementation of Public Policies Promoting Equity and Growth, Argentina

- **Human Trafficking & the Rule of Law**
  - **Moderator:** BANDANA PATTANAIK
    - International Coordinator, Global Alliance Against Traffic in Women, India

- **Mainstreaming the Rule of Law**
  - **Moderator:** RICHARD RANDERSON
    - Bishop, Anglican Church of New Zealand, New Zealand

- **Reconciling the Rule of Law with Traditional Justice Systems**
  - **Moderator:** MUSTAFA Y. ALI
    - Secretary General, African Council of Religious Leaders, Kenya

- **The Rule of Law & Fair Elections**
  - **Moderator:** MAHBOUBA SERAJ
    - Director, Soraya Marshall, Afghanistan

- **The Rule of Law & Underground Economies**
  - **Moderator:** ALVARO GONZALEZ
    - Senior Economist, The World Bank, USA

- **The Rule of Law, the Environment & Public Health**
  - **Moderator:** JORGE CAILLAUX
    - President, Sociedad Peruana de Derecho Ambiental (SPDA), Peru

- **Women & the Rule of Law**
  - **Moderator:** MAYA MORSY
    - Country Coordinator, UN Women, Egypt

1800

Adjourn Program for the Day

2000

**Forum Dinner at Casa Batlló**

Dinner at this UNESCO World Heritage Site designed by Antoni Gaudi will present Forum participants with a unique Catalan cultural experience.
Coffee Service

Panel: THE RULE OF LAW INDEX

The Rule of Law Index team and other panelists discuss the development of the Rule of Law Index data on over 65 countries.

MODERATOR

JACK KNIGHT
Professor of Political Science and Law, Duke University Law School, USA

DISCUSSANTS

JUAN CARLOS BOTERO
Rule of Law Index Director, The World Justice Project (USA), Colombia

RUSSELL DEYO
Vice President and General Counsel, Johnson & Johnson, USA

ANTONIO GARRIGUES
Chairman, Garrigues Law Group, Spain

ALEJANDRO PONCE
Senior Economist, The World Justice Project (USA), Mexico

ANDREA SALTELLI
Head of the Econometrics and Applied Statistics Unit, European Commission Joint Research Centre, Italy

Project Design Sessions (Continued from Previous Day)

Coffee and tea will be served in Session rooms.

Luncheon

Panel: THE RULE OF LAW AND FAIR ELECTIONS

The recent uprisings in the Middle East and North Africa region serve as a stark reminder on the importance of reinforcing the rule of law as a critical element in developing fairer election systems and facilitating the transition to political liberalization.
wednesday 22nd

The principal rule of law questions discussed by panelists will include:

> What are possible ways in which the rule of law can enhance public participation through fair elections (i.e.: civil society monitoring and engagement and public and civic education)?

> How can the role of international observers in the electoral process be developed to promote transparency at the national level without encroaching on national sovereignty?

> How can the international community ensure that governments abide by election results and continue adhering to the rule of law even after the departure of international observers and monitoring organizations?

MODERATOR

ASHRAF GHANI
Chairman, The Institute of State Effectiveness; WJP Board of Directors, Afghanistan

DISCUSSANTS

PAYAM AKHAVAN
Professor of International Law, McGill University, Canada; Co-Founder, Iran Human Rights Documentation Centre, Iran

NORMAN EISEN
United States Ambassador to the Czech Republic, USA

ABDERRAHIM FOUKARA
Washington Bureau Chief, Al Jazeera Channel, USA

MARGARET LEVI
Jere L. Bacharach Professor of International Studies, University of Washington, USA; Politics Chair in U.S. Studies Centre, University of Sydney, Australia

CLOVIS MAKSOUD
Former Ambassador of the League of Arab States to the United Nations; Director, Center for the Global South, American University (USA), Lebanon

Coffee Service
Track Five: WOMEN AND THE RULE OF LAW

Protecting the rights of women and girls and empowering them to be leaders are important aspects of building a robust rule of law in countries around the world.

Panelists will discuss issues concerning how to bridge the gap between national commitments to gender rights standards and their implementation and enforcement at the national and international levels.

MODERATOR

CINDY DYER
Vice President, Vital Voices Global Partnership, USA

DISCUSSANTS

JOYCE ALUOCH
Judge, International Criminal Court, Kenya

LAUREL BELLOWS
President-Elect Designate, American Bar Association, USA

NADEREH CHAMLOU
Senior Advisor, The World Bank, USA

ELLEN GRACIE NORTHFLEET
Former President, Supreme Court of Brazil; WJP Board of Directors, Brazil
Track Six: FREEDOM OF THE PRESS, ACCESS TO INFORMATION AND THE RULE OF LAW

Access to information is an essential element of good governance, enabling the public sector and civil society to collaborate in promoting accountability. As a critical conduit of information, a free and responsible press is a core component in transparency efforts which hold the government, civil society, and the private sector accountable for their actions. Numerous parts of the world, however, suffer from weak access to information and freedom of the press in law or in practice and, as a result, the public is unable to utilize these mechanisms to build more just societies.

The principal rule of law issues discussed by panelists will include:

> How is the rule of law fundamental to a free press?
> What is the importance of the internet and other digital media technologies in facilitating access to public information?
> How can partnerships be built between civil society, technology experts, government, the private sector, educational institutions, and citizens to educate individuals about how information can work to foster a society which encourages innovation, informs individuals of their legal rights, and empowers them to access these rights?
> How can access to public information infringe on national security?

MODERATOR

SHAHIRA AMIN
Former Deputy Head, Nile TV International, Egypt

DISCUSSANTS

ADELA NAVARRO BELLO
Director General, Zeta, Mexico

ARTHUR CHASKALSON
Former Chief Justice of South Africa; WJP Honorary Co-Chair, South Africa

ALVARO HERRERO
President, Association for Civil Rights, Argentina

ELISA MASSIMINO
President and CEO, Human Rights First, USA

JULIANA ROTICH
Director, Ushahidi Platform, Kenya
Track Seven: EDUCATING YOUTH ABOUT THE RULE OF LAW

The United Nations declared August 2010 - August 2011 International Year of Youth. There is an overwhelming consensus that the voices of youth are vital to achieving positive change and influencing the decision-making process, at the local and international levels. Building economic prosperity, maintaining good governance practices, and developing a strong civil society are all hampered when a nation’s young people are marginalized.

With each UN member state encouraged to dedicate the year to youth, this panel presents a timely opportunity to stress the importance of engaged and well-educated youth to advancing the rule of law, under the context of a changing and interconnected global environment.

MODERATOR

KAREN MATHIS
Chief Executive, Big Brothers Big Sisters of America, USA

DISCUSSANTS

BEN KEESEY
CEO and Executive Director, Invisible Children, USA

HAYTHEM EL MEKKI
Blogger; Journalist, Nessma TV, Tunisia

DRISS OUAOUICHA
President, Al Akhawayn University, Morocco

ROBERT PALMER
President, International Law Student Association, USA
Barriers continue to prevent the private sector from achieving its tremendous potential to stimulate economic growth, to lift individuals out of poverty, and to champion reforms both within and outside the business community. Uneven enforcement of business regulations and a lack of knowledge of or ability to access key legal business information create an environment of uncertainty and increase the susceptibility of the private sector to pressures from unscrupulous government regulators and inspectors.

Furthermore, the growth of international protection mechanisms - such as bilateral and multilateral investment treaties that provide for the internationalization of regulations - generate important issues for business rights that can only be enforced under an operating rule of law system. This panel offers a key opportunity to address the rule of law in the particular context of global business challenges.

The principal rule of law issues discussed by panelists will include:

> What is the role of the rule of law for developing legal certainty and efficiency for corporate stability?
> How can legal environments be established for local and international requirements to ensure expeditious adjudication of business cases as well as enforcement of corporate human rights standards?

MODERATOR

MAURICIO CARDENAS
Senior Fellow, Brookings Institution (USA); Former Minister of Economic Development and Transportation, Colombia

DISCUSSANTS

TIMOTHY HANSTAD
President and CEO, Landesa, USA

MARIO MARCEL
Deputy Director, Public Governance and Territorial Development Directorate, The Organization for Economic Co-operation and Development (OECD), France

ANDREI SHLEIFER
Professor, Department of Economics, Harvard University, USA
agenda

wednesday 22\textsuperscript{nd}

1730

Special Discussion: RULE OF LAW CONVERSATION WITH BILL GATES, SR.

\textit{DISCUSSANTS}

\textbf{WILLIAM H. GATES, SR.}
\textit{Co-Chair, Bill & Melinda Gates Foundation; WJP Honorary Co-Chair, USA}

\textbf{WILLIAM H. NEUKOM}
\textit{Founder, President, and CEO, The World Justice Project, USA}

\textbf{SHEIKHA ABDULLA AL-MISNAD}
\textit{President, Qatar University; WJP Board of Directors, Qatar}

1830

\textbf{Adjourn Program for the Day}

\textbf{Informal Small Group Dinners}

Participants are encouraged to gather in small groups for dinner (at their own expense) at restaurants around Barcelona to informally continue discussions from the day’s sessions.
thursday 23rd

0800
Coffee Service

0900
Keynote Address
ADAMA DIENG
UN Assistant Secretary-General; Registrar, International Criminal Tribunal for Rwanda, Senegal

0930
Project Design Sessions (Continued from Previous Day)
Participants meet with colleagues to finalize project ideas and prepare proposals.

1200
Awards Luncheon
Presentation of the World Justice Project Rule of Law Award: This Award will highlight the work of individuals who have contributed to advancing the rule of law from a multidisciplinary perspective.

1300
Reports from Project Design Sessions
Report on designed projects. Commitments to Action - what did you take away from the Forum? What actions will you take upon your return home?

1500
Keynote Address
BEVERLEY MCLACHLIN
Chief Justice, Supreme Court of Canada, Canada

1530
Summary and Conclusion: NEXT STEPS FOR THE RULE OF LAW
Launch of the WJP’s Global Rule of Law Network as a starting point for establishing a formalized network of Forum participants to initiate, maintain, and monitor cross-disciplinary partnerships initiated in Barcelona.

1600
Forum Adjourns
WJP Rule of Law Index™

Over 4 years of development, testing, and vetting
Over 65,000 people interviewed in 195 cities
65 countries on four continents represented

The WJP Rule of Law Index™ offers an independent data source to assess a nation’s adherence to the rule of law in practice.

www.worldjusticeproject.org/rule-of-law-index
Participant Guidelines: Project Design Sessions

Thank you for agreeing to participate in the World Justice Forum III. We look forward to welcoming you to Barcelona. Forum III is different from many international conferences and events you may have attended: rather than focusing solely on high profile speeches and networking, our primary goal is to generate new multidisciplinary projects which advance the rule of law in communities around the world. As a Forum III participant, you are integral to the development and implementation of these projects. By attending, you accept responsibility for leading or supporting the implementation of at least one project in the months after the Forum.

Session Structure

Project design sessions will be organized for each of ten topics, which relate directly to plenary or concurrent topical panels. Each session will have approximately 35-45 participants representing numerous countries and professional disciplines and will meet the afternoon of June 21 (two hours), the morning of June 22 (two hours), and the morning of June 23 (two and a half hours). Participants are expected to attend the same project design session each day of the Forum. Session participants will select 2-4 sub-topics and will divide into related sub-groups to focus discussions on developing concrete projects. Each sub-group will be expected to develop 3-5 projects. Project design sessions will be facilitated by a moderator, who will be assisted by a rapporteur (note-taker) and a WJP resource person who is familiar with the WJP mission. Sub-group discussion will be chosen from among the sub-group and will agree to undertake the below responsibilities for the sub-group.

The Responsibilities of Your Moderator

Design session moderators are a key component to a successful project design session and are essential to ensuring that concrete and multidisciplinary projects are generated in the limited time allotted on June 21-23. Moderators are chosen in advance by the WJP based upon their
experience and ability to facilitate these sessions. Sub-group moderators will be selected from among sub-group participants once sub-topics are selected.

Your moderator will:

1. Facilitate discussion on the Forum III blog before the conference starts, including assessing possible sub-group topics and posting relevant news, reports, and best practices (see the next session for further information on the Forum blog).

2. Set timetables for considering each of the group project design session objectives, and encourage consensus in concluding each objective.

3. Ensure that all participants have an equal opportunity to speak and that no individual dominates the conversation.

4. Encourage participants to be specific in the development of each element of a practical project. For each project, the following should be identified: the intended outcomes; project timeline; resources, including funding, required (and likely sources); and the project leader and key collaborators.

Your moderator will be assisted by a rapporteur (note-taker) and a WJP resource person. The WJP resource person will be familiar with the WJP methodology and can help answer any process questions that might arise. The rapporteur will capture the key points from your group’s discussion, though he/she will not be responsible for recording sub-group discussions.

Project Design Session Process

June 21, 2011

- Plenary Discussions and Presentations
  - Plenary panels and concurrent topical discussions, pro-
ceeding the first project design session, will feature an introduction to the WJP and provide context and best practices to inform discussions within project design sessions.¹

♦ An orientation meeting by discipline will reinforce the importance of rule of law to each professional discipline

♦ A project design introduction will initiate the project development at Forum III and include the experiences of individuals who have previously implemented projects incubated at WJP events.

First Project Design Session (120 minutes)

♦ Session Goals

  ~ Determine sub-group topics and form sub-groups.
  ~ Hold initial sub-group meetings.

♦ Session Process – Topical Groups (30-45 minutes)

  ~ Discuss possible sub-topics, which address urgent rule of law issues where there is an opportunity to achieve impact. It may be helpful to consider questions such as: What issues does the group believe merit further discussion? What topics are missing?

  ~ Select 2-4 sub-group topics for which several appropriate projects are likely to be developed.

♦ Session Process – Sub-Groups (75-90 minutes)

  ~ Divide into sub-groups based on topics selected. There should be 2-4 groups of 10-20 persons with a mix of

¹ Some groups will not have the plenary or concurrent topical discussion related to their design session until after their first design session. If this is the case for your project design session, you should encourage the participants in your group to ask panel discussants questions that are directly relevant to the projects discussed in initial design sessions.
countries and professions represented in each.

~ Sub-groups should select a moderator from among the group’s members. The sub-group moderator will serve in this role for the duration of the Forum.

~ Discussion should focus first on the ideal outcome or desired change: What do you hope to achieve irrespective of constraints? The group should next consider probable scenarios: What do you believe is likely to happen? Discussion should ultimately lead to how to merge the ideal with the probable and achievable.

~ Sub-groups will be provided with a flipchart and markers for recording key discussion points. Sub-groups will also receive a project template, to be completed by project leaders in the second and third project design sessions below.

June 22, 2011

> Plenary Discussions and Presentations

♦ A presentation on the WJP Rule of Law Index will precede the second project design session. You are encouraged to think creatively about utilizing the Index as a part of your project design.

♦ The second project design sessions will be followed by a plenary as well as four concurrent topical discussions and a special plenary discussion.

> Second Project Design Session (120 minutes)

♦ Session Goals

~ Within sub-groups, utilize discussion from first session
to develop concrete project ideas.

~ Present project ideas to the full topical group.

~ Seek feedback from topical group to incorporate into third project design session.

♦ Session Process – Sub-Groups (60 minutes)

~ Utilize discussions from first project design session to develop concrete projects to advance the rule of law.

~ Create rough outlines for 3-5 project ideas which evolve the previous day’s discussion on where the ideal and the probable merge.

♦ Session Process – Topical Groups (60 minutes)

~ Each sub-group will have 4-5 minutes to present their group’s ideas, allowing an equal amount of time for the larger group to ask questions and provide feedback.

June 23, 2011

> Plenary Presentations and Discussions

♦ A keynote address will precede the third and final project design session.

♦ The final project design session will be followed by project design session reports to the plenary, a concluding keynote address, and concluding remarks.

> Third Project Design Session (150 minutes)

♦ Session Goals
~ Finalize project ideas, including determining roles and responsibilities for all sub-group participants.

~ Complete project template provided by WJP for each separate project.

~ Prepare presentations to the plenary.

♦ Session Process – Sub-Groups (105 minutes)

~ Incorporate comments and suggestions from the topical group into project ideas.

~ Provide greater detail on projects, including who plans to do what, timeframe, key stakeholders, resources required, etc.

~ Revise project template.

♦ Session Process – Topical-Groups (45 minutes)

~ Determine which project ideas will be presented to the plenary.

~ Fill out PowerPoint slide template provided by the WJP (3-5 slides per topical group).

~ Select the presenter, who will have five minutes to summarize projects to the plenary.

> Before the Conclusion of the Forum on June 23

♦ Rapporteurs should submit written reports from topical groups to the WJP.

♦ Project leaders should submit project templates to the WJP.
After the Conference

Within two weeks of Forum III, the WJP will distribute the rapporteur’s report as well as individual project templates to all topical group participants for suggested comments and revisions. Moreover, the WJP will include information on projects developed in the Forum III final report and will follow-up with project leaders on a regular basis, assisting where possible. Progress on projects incubated at the Forum will be posted to the Forum website and disseminated throughout the WJP network.
World Justice Forum III

Host Committee

Ramon Mullerat (Host Committee Chair), Former President, Council of Bars and Law Societies of the European Union (CCBE)

Xavier Batalla, Head of the International Department, La Vanguardia

Jose Maria Cervera, Head of the International Department, Barcelona Chamber of Commerce

Charles Corwin Coward, Founding Partner, Uría Menéndez; Trustee, Fundación Profesor Uría

Antonio Garrigues, Chairman, Garrigues

Isabel Rubio, President, Adana Foundation

Narcis Serra, President, Barcelona Centre for International Affairs (CIDOB)

Antonio Serra Ramoneda, Former President, Caixa Catalunya; Professor Emeritus, Department of Business, Universitat Autònoma de Barcelona

Richard A. Silberstein, Partner, Gomez-Acebo & Pombo Abogados

Josep Maria Vilajosana, Dean, Pompeu Fabra University Law School
Board of Directors

William C. Hubbard (Chairman)
Sheikha Abdulla Al-Misnad
Emil Constantinescu
Ashraf Ghani
Mondli Makhanya
William H. Neukom
Ellen Gracie Northflelt
James R. Silkenat

Officers

William H. Neukom, President and Chief Executive Officer
Deborah Enix-Ross, Vice President
Suzanne E. Gilbert, Vice President
James R. Silkenat, Vice President
Lawrence B. Bailey, Secretary
Roderick B. Mathews, Treasurer
Gerold W. Libby, General Counsel
The World Justice Project

Honorary Co-Chairs

Madeleine Albright
Giuliano Amato
Robert Badinter
James A. Baker III
Stephen G. Breyer
Sharan Burrow
David Byrne
Jimmy Carter
Maria L. Cattaui
Arthur Chaskalson
Hans Corell
Hilario G. Davide, Jr.
Hernando de Soto
William H. Gates, Sr.
Ruth Bader Ginsburg
Richard J. Goldstone
Kunio Hamada
Lee H. Hamilton
Mohamed Ibrahim
Tassaduq Hussain Jillani
Anthony M. Kennedy
George J. Mitchell
John Edwin Mroz
Indra Nooyi
Sandra Day O’Connor
Ana Palacio
Colin L. Powell
Roy L. Prosterman
Richard W. Riley
Mary Robinson
Petar Stoyanov
Peter Sutherland
John J. Sweeney
Desmond Tutu
Antonio Vitorino
Paul A. Volcker
Harry Woolf
Andrew Young
Zhelyu Zhelev
The World Justice Project

Co-Sponsoring Organizations

American Bar Association
American Public Health Association
American Society of Civil Engineers
Arab Center for the Development of the Rule of Law and Integrity
Avocats Sans Frontières
Canadian Bar Association
Club of Madrid
Hague Institute for the Internationalisation of Law
Human Rights First
Human Rights Watch
International Bar Association
International Chamber of Commerce
Inter-American Bar Association
Inter-Pacific Bar Association
International Institute for Applied Systems Analysis
International Organization of Employers
International Trade Union Confederation
Karamah: Muslim Women Lawyers for Human Rights
NAFSA: Association of International Educators
Norwegian Bar Association
People to People International
Transparency International USA
Union Internationale des Avocats
U.S. Chamber of Commerce
World Council of Religious Leaders
World Federation of Engineering Organizations
World Federation of Public Health Associations
The WJP’s Opportunity Fund provides financial and technical assistance to programs spanning over 20 countries on four continents and more than 17 professional disciplines.

It supports rule of law initiatives all over the world, including: combatting corruption in engineering in Tunisia; ensuring compliance of environmental law in the Philippines; and using the media to improve women’s access to justice in Sierra Leone.

www.worldjusticeproject.org/opportunity-fund
World Justice Forum III

Sponsors

Bill & Melinda Gates Foundation

Microsoft

HP

Johnson & Johnson

LexisNexis

Viacom

Walmart
World Justice Project

Staff

Hongxia Liu, Executive Director
April Baskin, Executive Assistant
Juan Botero, Rule of Law Index Director
Juan Manuel Botero, Research Assistant
Oussama Bouchebti, Program Intern
Ted Carroll, Program Intern
Nabiha Chowdhury, Program Intern
Ana Cruz, Development and Communications Assistant
Dorothy Garcia, Program Intern
Sophie Gebreselassie, Program Associate, Communications
Leila Hanafi, Staff Attorney and Programs Manager
Chelsea Jaetzold, Program Intern
Joel Martinez, Program Associate
Xavier Muller, Program Intern
Alejandro Ponce, Senior Economist
Christine Pratt, Program Associate
Kelly Roberts, Research Assistant
Steve Ross, Senior Program Associate
Joshua Steele, Program Associate
Nancy Ward, Event Manager
Raymond Webster, Program Intern
Robin Weiss, Director of Finance and Administration
Russom Woldezghi, IT Coordinator and Webmaster
Jingcong Zhao, Program Intern
The WJP supports and generates original research that examines the contributions of the rule of law to various aspects of economic, political, and social development and sheds new light on how to strengthen the rule of law.

The WJP has produced two scholarly volumes published by Routledge Press, *Global Perspectives on the Rule of Law* and *Marginalized Communities and Access to Justice*.

www.worldjusticeproject.org/scholarship
Hotel Rey Juan Carlos I

Planta Mezzanino

for the most up to date information please visit: www.wjp-forum.org/2011
Congratulations to the World Justice Project for their extraordinary work in strengthening the Rule of Law around the world.

LexisNexis is proud to be a Lead Sponsor of the World Justice Forum III.
agenda at a glance

All Sessions and their locations are subject to changes
Boxed sessions run concurrently
Refreshments, unless otherwise indicated, will be available in Project Design
Sessions

Each session will be held in either the Palau de Congressos or the Hotel Rey
Juan Carlos I.

PCC | Palau de Congressos
Hotel | Hotel Rey Juan Carlos I

monday, 20th

1600
Open Registration (open through 1900)
Entrance Hallway, Level -1 ~ PCC

1700
Forum Opening Reception and Keynote Address
Piscina ~ Hotel

tuesday, 21st

0800
Registration and Coffee Service
Entrance Hallway, Level -1 ~ PCC

0900
Welcome Remarks
Salon J, Level 1 ~ PCC

0930
Panel: WHY DOES THE RULE OF LAW MATTER
– A MULTIDISCIPLINARY PERSPECTIVE
Salon J, Level 1 ~ PCC

1100
Coffee Service
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1130</td>
<td>Orientation Session for Participants by Professional Discipline</td>
</tr>
<tr>
<td></td>
<td><em>Architecture &amp; Engineering</em> Sala de Juntas, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Arts &amp; Culture</em> Club Completo 1, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Business &amp; Finance</em> Club Completo 2, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Education</em> Llevant, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Environment</em> Mestral, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Faith</em> Mare Nostrum A, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Government &amp; Politics</em> Mare Nostrum B, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Human Rights</em> Mare Nostrum C, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Labor</em> Mare Nostrum D, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Law &amp; the Judiciary</em> Mare Nostrum E, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Media</em> Mare Nostrum F, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Medicine &amp; Public Health</em> Ponent, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Military &amp; Public Safety</em> Terral, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td><em>Science &amp; Technology</em> Tramuntana, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td>1230</td>
<td>Project Design Process Session</td>
</tr>
<tr>
<td></td>
<td>Salon J, Level -1 ~ PCC</td>
</tr>
<tr>
<td>1330</td>
<td>Luncheon</td>
</tr>
<tr>
<td></td>
<td>Sala CDE, Level -1 ~ PCC</td>
</tr>
<tr>
<td>1430</td>
<td>Topical Panel Sessions</td>
</tr>
<tr>
<td></td>
<td><em>the rule of law &amp; underground economies</em> Salon H1, Level -1 ~ PCC</td>
</tr>
<tr>
<td></td>
<td><em>reconciling the rule of law with traditional systems</em> Sala A, Level -1 ~ PCC</td>
</tr>
<tr>
<td></td>
<td><em>the rule of law, the environment, &amp; public health</em> Sala F, Level -1 ~ PCC</td>
</tr>
<tr>
<td></td>
<td><em>human trafficking &amp; the rule of law</em> Press II, Level 1 ~ PCC</td>
</tr>
<tr>
<td>1600</td>
<td>Project Design Sessions</td>
</tr>
<tr>
<td></td>
<td>economic development, business growth &amp; the rule of law Club Completo 3, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>educating youth about the rule of law Club Completo 2, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>freedom of the press, access to information &amp; the rule of law Club Completo 1, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>human trafficking &amp; the rule of law Mare Nostrum D, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>mainstreaming the rule of law Terral, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>reconciling the rule of law with traditional systems Mare Nostrum B, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>the rule of law &amp; fair elections Mare Nostrum E, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>the rule of law &amp; underground economies Mare Nostrum A, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td></td>
<td>women &amp; the rule of law Mare Nostrum F, Mezzanine ~ Hotel</td>
</tr>
<tr>
<td>1800</td>
<td>Adjourn Program for the Day</td>
</tr>
<tr>
<td>2000</td>
<td>Forum Dinner at Casa Batlló</td>
</tr>
<tr>
<td>2200</td>
<td></td>
</tr>
</tbody>
</table>
wednesday, 22nd

0800
Coffee Service

0900
Panel: THE RULE OF LAW INDEX
Salon J, Level -1 ~ PCC

1100
Project Design Sessions (Continued from the Previous Day)
- economic development, business growth & the rule of law
  Club Completo 3, Mezzanine ~ Hotel
- educating youth about the rule of law
  Club Completo 2, Mezzanine ~ Hotel
- freedom of the press, access to information & the rule of law
  Club Completo 1, Mezzanine ~ Hotel
- human trafficking & the rule of law
  Mare Nostrum D, Mezzanine ~ Hotel
- mainstreaming the rule of law
  Terral, Mezzanine ~ Hotel
- reconciling the rule of law with traditional systems
  Mare Nostrum B, Mezzanine ~ Hotel
- the rule of law & fair elections
  Mare Nostrum E, Mezzanine ~ Hotel
- the rule of law & underground economies
  Mare Nostrum A, Mezzanine ~ Hotel
- women & the rule of law
  Mare Nostrum F, Mezzanine ~ Hotel

1300
Luncheon
Salon CDE, Level -1 ~ PCC

1400
Panel: THE RULE OF LAW AND FAIR ELECTIONS
Salon J, Level -1 ~ PCC

1530
Coffee Service

1600
Topical Plenary Sessions
- women & the rule of law
  Salon H1, Level -1 ~ PCC
- freedom of the press, access to information & the rule of law
  Sala A ~ PCC
- educating youth about the rule of law
  Sala F, Level -1 ~ PCC
- economic development, business growth & the rule of law
  Press II, Level 1 ~ PCC

1730
Special Discussion: RULE OF LAW CONVERSATION WITH BILL GATES, SR.
Salon J, Level -1 ~ PCC

1830
Adjourn Program for the Day
Informal Small Group Dinners
### thursday, 23rd

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>0800</td>
<td><strong>Coffee Service</strong></td>
</tr>
<tr>
<td>0900</td>
<td><strong>Keynote Address</strong></td>
</tr>
<tr>
<td>0930</td>
<td><strong>Project Design Sessions (Continued from the Previous Day)</strong></td>
</tr>
</tbody>
</table>

#### Project Design Sessions (Continued from the Previous Day)

- **0930**
  - economic development, business growth & the rule of law
    - Club Completo 3, Mezzanine ~ Hotel
  - educating youth about the rule of law
    - Club Completo 2, Mezzanine ~ Hotel
  - freedom of the press, access to information & the rule of law
    - Club Completo 1, Mezzanine ~ Hotel
  - human trafficking & the rule of law
    - Mare Nostrum D, Mezzanine ~ Hotel
  - mainstreaming the rule of law
    - Terral, Mezzanine ~ Hotel
  - reconciling the rule of law with traditional systems
    - Mare Nostrum B, Mezzanine ~ Hotel
  - the rule of law & fair elections
    - Mare Nostrum E, Mezzanine ~ Hotel
  - the rule of law & underground economies
    - Mare Nostrum A, Mezzanine ~ Hotel
  - the rule of law, the environment, & public health
    - Mare Nostrum C, Mezzanine ~ Hotel
  - women & the rule of law
    - Mare Nostrum F, Mezzanine ~ Hotel

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1200</td>
<td><strong>Rule of Law Awards Luncheon</strong></td>
</tr>
<tr>
<td>1300</td>
<td><strong>Reports from Project Design Sessions</strong></td>
</tr>
<tr>
<td>1500</td>
<td><strong>Keynote Address</strong></td>
</tr>
<tr>
<td>1530</td>
<td><strong>Summary and Conclusion: NEXT STEPS FOR THE RULE OF LAW</strong></td>
</tr>
<tr>
<td>1600</td>
<td><strong>Forum Adjourns</strong></td>
</tr>
</tbody>
</table>

---

**The World Justice Project**

The World Justice Project
740 15th Street NW, Second Floor
Washington, DC 20005
USA

www.worldjusticeproject.org
wjp@wjpnet.org

Cover Photos: Daniel Flower and Mor8CN