



JUSTICE RISING

ADVANCING THE RULE OF LAW ACROSS THE GLOBE





Photo on cover: Citizens in rural India attend an event organized by Aruna Roy, recipient of the 2011 *World Justice Project Rule of Law Award* and leader of Mazdoor Kisan Shakti Sangathan (MKSS), who led the campaign to enact India's Right To Information Act. In the first three years the law was in effect, more than two million applications for government information were filed. Photo © Digvijay Singh.

FOREWORD

2011 was a year of historic events; the fall of dictators, the end of civil wars, and the Arab Spring. Analysts wonder whether the release of jailed Nobel Prize laureate Aung San Suu Kyi and the promise to release more than 500 political prisoners in Burma will lead to a genuine democracy movement for the people or be brutally suppressed by the military government, whether Tunisia's newly elected leaders will seek to deny others the right to compete with them in a free marketplace of ideas, and whether the death of Kim Jong-il will lead to new prosperity and freedom for the people of North Korea or another chapter of continued repression and defiance of nuclear treaties.

In this swirl of historic change, we see hope and inspiration as we rededicate ourselves to the rule of law and the security and opportunity it brings.

At the World Justice Forum III, held in June of 2011, we presented the inaugural *World Justice Project Rule of Law Award* to two heroes who strive towards this very goal of an empowered citizenry through a collaborative, interdisciplinary approach. Arthur Chaskalson is a visionary disciple of justice in South Africa who challenged the implementation of

apartheid laws and was appointed by Nelson Mandela to be the first President of South Africa's new Constitutional Court as well as Chief Justice of South Africa. Aruna Roy is a social and political activist in India whose organization, Mazdoor Kisan Shakti Sangathan (MKSS), led the campaign to enact India's groundbreaking Right to Information Act in 2005 which has informed hundreds of change agents in India and provided the foundation for citizen-led reforms.

In our second year as an independent 501(c)(3) non-profit organization, we are inspired not only by leaders such as Chaskalson and Roy, but by the growing global movement to advance the rule of law. The World Justice Project has built a network of thousands of leaders from a wide variety of professions united by a shared commitment to advance the rule of law—and each of you is a part of that.

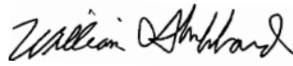
In 2011, we expanded the WJP Rule of Law Index® to cover 66 countries. This Index—informed by interviews with 66,000 citizens and over 2,000 experts in 66 countries—is a powerful tool for political leaders around the globe to identify strong and weak areas of the rule of law in their countries in order to advance needed reforms. In addition, our mainstreaming efforts have led to the

incubation of many new practical, on-the-ground projects to advance the rule of law in a variety of countries.

The *World Justice Project Rule of Law Award* can call special attention to only a few rule of law heroes each year. But we consider each of you heroes in your own right. We thank our partners in every corner of the world for their remarkable efforts in advancing the rule of law to create communities of opportunity and equity.

Sincerely,


William H. Neukom
Founder, President & CEO


William C. Hubbard
Chairman of the Board


Juan Carlos Botero
Executive Director

ADVANCING KNOWLEDGE ABOUT THE RULE OF LAW

Research and Scholarship

The World Justice Project's research and scholarship equips business, civil society and government to understand how the rule of law functions in different parts of the world and explores how to reach across sectors to encourage reforms that will create communities of opportunity and equity.

As a thought leader on rule of law issues, the WJP's research and scholarship program serves as a think-tank to examine how the rule of law contributes to economic, political and social development. Scholars from a variety of disciplines undertake research that covers the major regions and significant issues shaping today's international discourse on the rule of law.

In 2011, the WJP and the Hague Institute for the Internationalisation of Law (HiIL) completed a two-year effort to advance the world's knowledge on measurement of the rule of law with leading researchers and developers on institutional indicators in the fields of governance, corruption and access to justice. The effort is captured in a special edition of the *Hague Journal on the Rule of Law* devoted entirely to these institutional indicators.

In addition, a new book focusing on counter-terrorism was published, stemming from a multidisciplinary project incubated at the 2008 World Justice Forum, to examine how to create successful counter-terrorism initiatives without

"If the rule of law is to have any meaning at all, as a constitutional principle, it must have a substantial element of protection of fundamental rights. And that is one of the great values, I believe, of the WJP Rule of Law Index. Where there is a culture of respect for the rule of law, it is a bulwark against injustice."

—Arthur Chaskalson, former Chief Justice of South Africa



eroding the rule of law. The book, "Counter-Terrorism: International Law and Practice," provides concrete, solution-orientated recommendations.¹ Contributors include highly regarded experts drawn from every major region of the world, including AM Salinas de Frías, KLH Samuel and ND White (eds).

The WJP scholarship program is co-chaired by Robert L. Nelson, Director of the American Bar Foundation and MacCrate Research Chair in the Legal Profession, and Margaret Levi, the Jere L. Bacharach Professor of International Studies at the University of Washington, and Chair in Politics, US Studies Centre, University of Sydney.

¹ *Counter-Terrorism: International Law and Practice*. Oxford University Press. January 2012.



“The rule of law is the greatest driver of eradication of poverty and also of economic well-being. We see that in the hundred countries throughout the globe that we operate in. The rule of law also has a great deal to do with where we invest, how we invest, the extent of our investment, and how we expand in those countries...The Rule of Law Index provides a common language which allows progress to take place.”

-Brackett Denniston, III, Senior Vice President and General Counsel of GE



WJP Rule of Law Index®

In June of 2011, the WJP released the expanded WJP Rule of Law Index® 2011 report, the second in an annual series, to assess adherence to the rule of law in 66 countries and jurisdictions, and containing updated methodology.

The WJP presented the Index at The National Press Club in Washington, D.C., with comments by U.S. Senator Lindsey Graham and Justice Hassan Bubacar Jallow, Prosecutor of the International Criminal Tribunal for Rwanda.

The WJP Rule of Law Index® 2011 received an overwhelming global response, as Index findings were referenced by hundreds of media outlets around the world, including *The Economist*, *The Washington Post*, *El Universal*, *Der Standard*, and other major publications.

The Index continues to be a resource for policymakers calling for reform at the highest levels. Highlights from the past year include:

- Chief Justice Beverly McLachlin of Canada cited her country's performance in factors related to access to justice on August 14, 2011, while calling upon the Canadian Bar Association to work to achieve a more fair system;
- Vice President of the Philippines Jejomar C. Binay cited the Index in a speech on October 24, 2011 in which he advocated for stronger protection of intellectual property rights; and
- United Arab Emirates Minister of Justice Dr. Hadeef Bin Jouan Al Dhaheri used the Index findings to support commendation of improvements in his country's judicial system during his opening remarks to the International Bar Association's annual conference in Dubai on October 31, 2011.



A GLOBAL MOVEMENT TO ADVANCE THE RULE OF LAW

Mainstreaming the Rule of Law

Since its founding in 2006, the WJP has helped give people in countries across the world greater understanding of the rule of law and with it, greater opportunities in nearly every part of their lives — from education, to health care, to property rights, to fair and peaceful resolution of disputes. The WJP's Mainstreaming initiatives strive to make rule of law advancement as fundamental to the thinking and work of all professionals as it is to lawyers and judges.

Global, regional and local events, conducted with government, businesses, civil society and individual leaders from a wide variety of professions, allow the WJP to help unite people and institutions around shared goals and find common ground. The WJP strives to examine and better understand how the rule of law affects people in their own communities and professions and helps them to incubate reforms that provide greater equity and opportunity for all.



“Our abiding commitment to the rule of law is the very bedrock of civilization. It is that which makes all else possible, from the flowering of the arts to the steady advance of the sciences. The idea that men must govern themselves not by the arbitrary commands of a ruler but by their own considered judgment is the means whereby chaos is replaced by order; violence by the peaceful resolution of differences, and tyranny by freedom.”

–Margaret Thatcher, former Prime Minister of the United Kingdom (1979–1990)

Asia Pacific Rule of Law Conference

“The WJP experience in Kuala Lumpur provided an unusual, important opportunity for stakeholders on diverse issues to share experiences and formulate groundbreaking initiatives across a diverse set of crucial issues.”

–Joanne Ooi, Chief Executive Officer of the Clean Air Network in Hong Kong, SAR

Held in Kuala Lumpur, Malaysia, from January 26-28, 2011, the WJP Asia Pacific Rule of Law Conference convened 140 leaders from 35 countries across the region and from a breadth of professional disciplines. Conference speakers included Anuradha Koirala (pictured

here), Founder and Executive Director of Maiti Nepal and 2010 CNN Hero of the Year; Lakshmi Venkatachalam, Vice President of Private Sector Operations for the Asian Development Bank; and Dipal Barua, Founder and Chairman of the Bright Green Energy Foundation and Co-founder of Grameen Bank.

Conference participants sought ways to address three critical areas of concern to the region: Mitigating Environmental Degradation; Ensuring the Rights of Migrants and Refugees; and Building a Better Business-Enabling Environment.

Participant efforts resulted in the incubation of 36 innovative projects, ranging from a community-based pollution monitoring system to an independent certification process for recruitment agencies designed to curtail human trafficking.

Featured Program Civic Education in the U.S.

In the state of North Carolina, the second annual High School Rule of Law Conference was held on March 7, 2011. This civics program, called “It’s Your Law Too: Understanding How the Rule of Law Impacts You,” challenged high school students to explore how the rule of law affects and enriches the lives of everyone in their communities.

World Justice Forum III

The World Justice Forum III convened over 400 global leaders from more than 100 countries on June 20-23, 2011 in Barcelona, Spain, under the high patronage of His Majesty King Juan Carlos I of Spain, Honorary President of the Forum.

Promoting fair elections, combatting human trafficking and reconciling the rule of law with traditional justice systems were some of the key issues addressed. Forum speakers included:

- William H. Gates, Sr., *Co-chair of the Bill & Melinda Gates Foundation*
- Morgan Richard Tsvangirai, *Prime Minister of Zimbabwe*
- Mary Robinson, *former President of Ireland*
- Adama Dieng, *UN Secretary-General's Special Adviser on the Prevention of Genocide*
- Shahira Amin, *Egyptian journalist and CNN contributor*

Leaders from government, business, education, law and many other professions collaborated within the Forum's ten project design sessions, which led to the incubation of over 50 projects. These include an effort to improve understanding of newly created laws in Kosovo, a project to provide litigation on behalf of informal workers in Latin America, and a partnership between private sector firms and NGOs to provide jobs for victims of human trafficking.

Rule of Law for Stronger Communities: Programs on the Ground

The WJP has helped incubate hundreds of community-level programs to advance the rule of law. Through our seed-grant competition, the Roderick B. Mathews Opportunity Fund, the WJP has funded several programs spanning more than 20 countries on four continents and represents collaboration among many professional disciplines.

Featured Programs Training for Teachers in Cambodia

As part of a program developed in the Forum's "Educating Youth about the Rule of Law" project design session, Denise Arnold, Programme Manager at The Cambodia Charitable Trust, has been working with the Ministry of Education in Cambodia to develop a model for training teachers about the rule of law. After completing a pilot program in Cambodia, the program's members plan to use the rule of law training methodology in Afghanistan to address youth security issues.

Labor Rights for Indigenous Workers in Mexico

Opportunity Fund grantee DePaul University College of Law International Human Rights Law Institute (IHRLI) is helping indigenous workers to protect their rights. Given the state's long history of neglect towards its indigenous communities, coupled with



political upheaval and high-rates of economic migration, Oaxaca is a critical region in the fight to advance labor rights for marginalized groups in Mexico.

As a result of trainings conducted in Oaxaca and Baja, indigenous communities were able to bring two petitions to the Inter-American Commission on Human Rights in Washington, D.C., which bolstered their access to justice and increased the prominence of the issue.



FINANCIALS

Statement of Activities Year Ended December 31, 2011

Revenues

Contributions from Corporations, Individuals, Law Firms and Trade Associations	209,115
Foundation Grants	8,491,428
Total Revenues	8,700,543

Expenditures

Program Services

Rule of Law Index	1,262,428
Mainstreaming	2,157,688
Research and Scholarship	45,794
Total Program Services	3,465,910

Supporting Services

Management and General	569,854
Fundraising	226,039
Total Supporting Services	795,893

Total Expenditures **4,261,803**

Change in Net Assets	4,438,740
Net Assets at Beginning of Year	1,168,310
Net Assets at End of Year	5,607,050

Statement of Financial Position Year Ended December 31, 2011

Current Assets

Cash and Cash Equivalents	1,621,438
Accounts Receivable	10,008
Grants Receivable	1,700,000
Prepaid Expenses	1,527
Total Current Assets	3,332,973

Fixed Assets	54,553
Other Assets	2,453,984
Total Assets	5,841,510

Liabilities

Current Liabilities	214,182
Long-term Liabilities	20,278
Total Liabilities	234,460

Net Assets

Unrestricted	1,326,631
Temporarily restricted	4,280,419
Total Net Assets	5,607,050

Total Liabilities and Net Assets **5,841,510**

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Rule of Law Visionary

\$1,250,000 - \$2,000,000

Bill & Melinda Gates Foundation
Neukom Family Foundation

Rule of Law Champion

\$100,000

Ewing Marion Kauffman
Foundation

Rule of Law Advocate

\$25,000 - \$30,000

GE Foundation
The Edward John and Patricia
Rosenwald Foundation

Rule of Law Supporter

\$1,000 - \$5,000

Judson Family Fund at
The Seattle Foundation
Gordon and Betty Moore
Foundation

Rule of Law Friend

Up to \$500

Chase Family Philanthropic Fund

Corporations

Rule of Law Patron

\$250,000 - \$500,000

Microsoft Corporation

Rule of Law Champion

\$100,000

Anonymous
Google, Inc.
Hewlett-Packard Company
LexisNexis

Rule of Law Advocate

\$25,000 - \$30,000

Johnson & Johnson
Viacom

Rule of Law Supporter

\$1,000 - \$5,000

PepsiCo

Law Firms

Rule of Law Defender

\$10,000

Nelson Mullins Riley &
Scarborough LLP

Rule of Law Supporter

\$1,000 - \$5,000

Gómez-Acebo & Pombo
Holland & Knight LLP
Roca Junyent
Uría Menéndez

Individuals

Rule of Law Patron

\$250,000 - \$500,000

William H. Neukom

Rule of Law Defender

\$10,000

Anonymous
R. Bradford Evans

Rule of Law Supporter

\$1,000 - \$5,000

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Up to \$500

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Rule of Law Defender

\$10,000

American Bar Association
Section of Environment,
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JOIN THE MOVEMENT TO ADVANCE THE RULE OF LAW

Get Involved

You have a critical role to play in the global movement to advance the rule of law.

Individuals

- Support our research and programs by making a donation to the WJP.
- Ask your employer to consider corporate sponsorship or employee donation matches.
- Sign up for our newsletter to receive a digest of our blogs, success stories and news about the issues related to the rule of law.
- Add your voice! Follow us on Twitter and like us on Facebook to help spread the word about how the rule of law paves the way for a more just, equitable world.

Governments

- Review your country's ratings in our Rule of Law Index to identify areas for improvement through policy reforms that can improve the prosperity of citizens.
- Efforts to strengthen the rule of law should be incorporated into anti-corruption campaigns, health campaigns, education campaigns, and women and girl campaigns and reforms.

Civil Society

- Non-profits should incorporate strategies to strengthen the rule of law into their work. Whether your organization works

“The absence of rule of law is not only an injustice in itself, but is a pernicious weed that slowly but surely chokes off opportunities for growth, health, education, and prosperity as it enriches itself.”

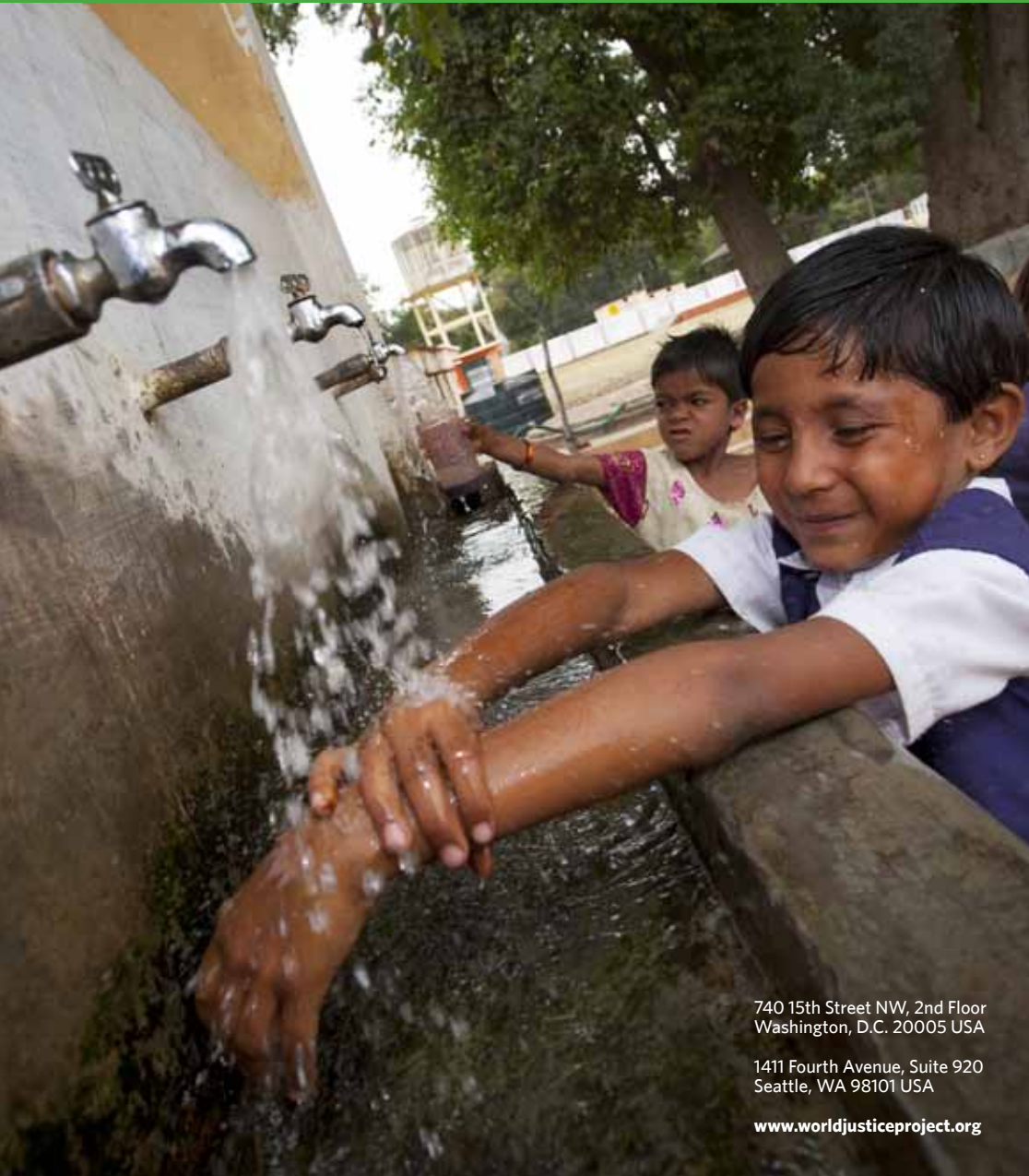
-Adama Dieng, UN Secretary-General's Special Adviser on the Prevention of Genocide



- in education, public health or other social justice issues, the rule of law provides the foundation for your efforts to succeed.
- Apply for our Opportunity Fund competition to incubate a program that will strengthen the rule of law in your community.
- Become a Partner Organization. The World Justice Project is always on the lookout for innovative partners to join our mission.

Businesses and Corporations

- Attend our next World Justice Forum to learn more about how the rule of law can strengthen your business, from reducing corruption to improving conditions for low-wage workers.
- Become a business recognized for your leadership in advancing the rule of law. Businesses have the opportunity to help raise standards in countries where they operate while strengthening their core business, by:
 - Providing safe and healthy working conditions
 - Ensuring non-discrimination in personnel practices
 - Providing access to health and education for workers and their families
- Contribute to the public debate on the rule of law to advocate for stronger rule of law on issues that affect your business operations, employees, customers and their communities.



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The World Justice Project